

Agile Project Management

Jim Highsmith

Foreword by Israel Gat

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Second Edition

Agile Project Management Creating Innovative Products

Jim Highsmith

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Agile Project Management Creating Innovative Products Jim Highsmith:

Agile Project Management Jim Highsmith, 2009-07-10 Best practices for managing projects in agile environments now updated with new techniques for larger projects Today the pace of project management moves faster Project management needs to become more flexible and far more responsive to customers Using Agile Project Management APM project managers can achieve all these goals without compromising value quality or business discipline In Agile Project Management Second Edition renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM extending and refining it to support even the largest projects and organizations Writing for project leaders managers and executives at all levels Highsmith integrates the best project management product management and software development practices into an overall framework designed to support unprecedented speed and mobility The many topics added in this new edition include incorporating agile values scaling agile projects release planning portfolio governance and enhancing organizational agility Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value quality and constraints This edition's coverage includes Understanding the agile revolution's impact on product development Recognizing when agile methods will work in project management and when they won't Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance project and iteration management and technical practices Optimizing all five stages of the agile project Envision Speculate Explore Adapt and Close Organizational and product related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The Agile Triangle measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader

Agile Project Management Jim Highsmith, 2004-04-06 Please note there is now a second edition of this book available with the ISBN of 0321658396 Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy Rob Austin Assistant Professor Harvard Business School This is the project management book we've all been waiting for the book that effectively combines Agile methods and rigorous project management Not only does this book help us make sense of project management in this current world of iterative incremental Agile methods but it's an all around good read Lynne Ellen Sr VP CIO DTE Energy Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management Jim's book has provided a service to all of us Neville Roy Singham CEO ThoughtWorks Inc The world of product development is becoming more dynamic and uncertain Many managers cope by reinforcing processes adding documentation or further honing costs This isn't working Highsmith brilliantly guides us into an alternative that fits the times Preston G Smith principal New Product Dynamics coauthor Developing Products in Half the Time One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why

APM should be in every manager's toolkit thoroughly addressing the questions project managers raise about Agile approaches. He systematically introduces the five phase APM framework then presents specific proven tools for every project participant. Coverage includes Six principles of Agile Project Management. How to capitalize on emerging new product development technologies. Putting customers at the center of your project where they belong. Creating adaptive teams that respond quickly to changes in your project's ecosystem. Which projects will benefit from APM and which won't. APM's five phases: Envision, Speculate, Explore, Adapt, Close. APM practices including the Product Vision Box and Project Data Sheet. Leveraging your PMI skills in Agile environments. Scaling APM to larger projects and teams. For every project manager, team leader, and team member.

Agile Project Management James A. Highsmith, 2004. Please note there is now a second edition of this book available with the ISBN of 0321658396. Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy. Rob Austin, Assistant Professor, Harvard Business School. This is the project management book we've all been waiting for: the book that effectively combines Agile methods and rigorous project management. Not only does this book help us make sense of project management in this current world of iterative, incremental Agile methods, but it's an all-around good read. Lynne Ellen, Sr. VP, CIO, DTE Energy. Finally, a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management. Jim's book has provided a service to all of us. Neville Roy Singham, CEO, ThoughtWorks Inc. The world of product development is becoming more dynamic and uncertain. Many managers cope by reinforcing processes, adding documentation, or further honing costs. This isn't working. Highsmith brilliantly guides us into an alternative that fits the times. Preston G. Smith, principal, New Product Dynamics, coauthor, *Developing Products in Half the Time*. One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project. Jim Highsmith shows why APM should be in every manager's toolkit, thoroughly addressing the questions project managers raise about Agile approaches. He systematically introduces the five phase APM framework, then presents specific proven tools for every project participant. Coverage includes Six principles of Agile Project Management. How to capitalize on emerging new product development technologies. Putting customers at the center of your project where they belong. Creating adaptive teams that respond quickly to changes in your project's ecosystem. Which projects will benefit from APM and which won't. APM's five phases: Envision, Speculate, Explore, Adapt, Close. APM practices including the Product Vision Box and Project Data Sheet. Leveraging your PMI skills in Agile environments. Scaling APM to larger projects and teams. For every project manager, team leader, and team member.

Making Sense of Agile Project Management Charles G. Cobb, 2011-02-08. Making Sense of Agile Project Management. Business Economics. Project Management. The essential primer to successfully implementing agile project management into an overall business strategy. For a project to be truly successful, its management strategy must be flexible enough to adapt to dynamic and rapidly evolving business needs. Making Sense of Agile Project Management helps project managers think outside the box by

presenting a deep exploration of agile principles methodologies and practices Straying from traditional bureaucratic procedures that are rigidly defined this book espouses a heavy reliance on the training and skill of collaborative cross functional teams to adapt the methodology to the problem that they are attempting to solve rather than force fitting a project to a particular methodology Making Sense of Agile Project Management Focuses on how agile project management fits with other more traditional project management models to provide a more effective strategy Includes many cases taken from real world companies illustrating good and bad agile implementation Provides coverage that is balanced and objective with discussion of both agile and non agile methodologies Making Sense of Agile Project Management employs a straightforward approach that enables project managers to grasp concepts quickly and develop adaptable management tools for creating a vibrant and fluid business environment By utilizing the principles laid out in this book business managers and leaders will strengthen their ability to meet the risks and complexities of any individual project and better understand how to blend the appropriate balance of control and agility into an overall business strategy **Agile Project Management** Jim Highsmith,1900 This is the eBook version of the printed book If the print book includes a CD ROM this content is not included within the eBook version Now one of the field s leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why APM should be in every manager s toolkit thoroughly addressing the questions project managers raise about Agile approaches He systematically introduces the five phase APM framework then presents specific proven tools for every project participant Coverage includes Six principles of Agile Project Mana **Learning Agile** Andrew Stellman,Jennifer Greene,2014-11-12 Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile s underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and Kanban Each method focuses on a different area of development but they all aim to change your team s mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you re considering agile for the first time or trying it again you ll learn how to choose a method that best fits your team and your company Understand the purpose behind agile s core values and principles Learn Scrum s emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban s practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach **Contemporary Challenges for Agile Project Management** Naidoo, Vannie,Verma, Rahul,2021-11-05 Given the pace at which projects must be completed in an era of global hypercompetition and turbulence examining the project management profession within the contexts of international

trade and globalization is essential to encourage the highest level of efficiency and agility Agile project management provides a flexible approach to managing projects as it allows a team to break large projects down into more manageable tasks that can be tackled in short iterations or sprints thus enabling a team to adapt to change quickly and deliver work fast

Contemporary Challenges for Agile Project Management highlights the modern struggles that face businesses and leaders as they work to implement agile project management within their processes and try to gain a competitive edge through cross functional team collaboration Covering many underrepresented topics related to areas such as critical success factors data science and project leadership this book is an essential resource for project leaders managers supervisors business leaders consultants researchers academicians and students and educators of higher education Extreme Programming and Agile Methods - XP/Agile Universe 2004 Carmen Zannier,Hakan Erdogmus,Lowell Lindstrom,2004-08-03 This book constitutes the refereed proceedings of the 4th Conference on Extreme Programming and Agile Methods XP Agile Universe 2004 held in Calgary Canada in August 2004 The 18 revised full papers presented together with summaries of workshops panels and tutorials were carefully reviewed and selected from 45 submissions The papers are organized in topical sections on testing and integration managing requirements and usability pair programming foundations of agility process adaptation and educational issues

The Agile Consultant Rick Freedman,2016-08-29 Learn the agile philosophy of lean processes incremental delivery deep client participation decentralized authority and just in time planning to bring speed creativity empowerment and increased productivity to product development This book is your guide to becoming the go to advisor for the enterprise agile transition Many organizations have brought in agile coaches and achieved great progress in software development productivity only to find teams slipping back into old methods as they encounter enterprise resistance and dysfunction The consultative skills required to engage at the enterprise level differ greatly from those needed to coach teams in agile practices Agile coaches and consultants need to up their game to successfully partner with executives managers and PMOs to evolve from traditional methods to a lean agile mindset The Agile Consultant by former Intel Worldwide Project Management Director and agile expert Rick Freedman author of Amazon best seller The IT Consultant shows how to overcome transition challenges and move beyond team level practice coaching to guide the entire organization to enterprise agility Agile methods are displacing traditional process heavy project management techniques and are poised to migrate from software development to the rest of IT and to the entire enterprise Agile s rapid adoption proves a simple truth agility works Agile methods are here to stay and will continue to expand within the organization Enterprises are rapidly moving beyond agile development to agile IT agile marketing and agile strategic planning Enterprises need agile coaches and consultants to guide them towards achieving the benefits of agility What You ll Learn Instill effective agile practices across the enterprise Coach teams managers and executives in learning adopting and practicing lean and agile strategies Diagnose the roadblocks and obstacles most organizations encounter during the transition to agile Use recognized change

management techniques to guide the enterprise to agility while minimizing disruption and resistance Navigate the many challenges that can derail the transition to agility Demonstrate the critical mix of facilitation interpersonal and relationship skills to help organizations succeed with agile Guide the corporate culture toward agility from the top down and the bottom up Evolve from old school project management thinking to a lean agile mindset Who This Book Is For Besides IT consultants The Agile Consultant will also appeal to developer teams internal IT staffers and their managers and to executives leading the transition to agile development

Software Projects Secrets George Stepanek,2012-11-29 Software Project Secrets Why Software Projects Fail offers a new path to success in the software industry This book reaches out to managers developers and customers who use industry standard methodologies but whose projects still struggle to succeed Author George Stepanek analyzes the project management methodology itself a critical factor that has thus far been overlooked He explains why it creates problems for software development projects and begins by describing 12 ways in which software projects are different from other kinds of projects He also analyzes the project management body of knowledge to discover 10 hidden assumptions that are invalid in the context of software projects

A Seat at the Table Mark Schwartz,2017-10-10 Agile Lean and DevOps approaches are radical game changers providing a fundamentally different way to think about how IT fits into the enterprise how IT leaders lead and how IT can harness technology to accomplish the objectives of the enterprise But honest and open conversations are not taking place between management and Agile delivery teams In *A Seat at the Table* CIO Mark Schwartz explores the role of IT leadership as it is now and opens the door to reveal IT leadership as it should be an integral part of the value creation engine With an easy style Schwartz reveals that the only way to become an Agile IT leader is to be courageous to throw off the attitude and assumptions that have kept CIOs from taking their rightful seat at the table CIOs step on up your seat at the table is waiting for you

The New One-Page Project Manager Clark A. Campbell,Mick Campbell,2012-12-17 How to manage any project on just one piece of paper The New One Page Project Manager demonstrates how to efficiently and effectively communicate essential elements of a project s status The hands of a pocket watch reveal the time of day without following every spring cog and movement behind the face Similarly an OPPM template reduces any project no matter how large or complicated to a simple one page document perfect for communicating to upper management and other project stakeholders Now in its Second Edition this practical guide currently saving time and effort in thousands of organizations worldwide has itself been simplified then refined and extended to include the innovative AgileOPPM This Second Edition will include new material and updates including an introduction of the ground breaking AgileOPPM and an overview of MyOPPM template builder available on line Includes references throughout the book to the affiliated sections in the Project Management Body of Knowledge PMBOK Shows templates for the Project Management Office PMO This new and updated Second Edition will help you master the one page approach to both traditional project management and Agile project management PMBOK is a registered marks of the Project Management

Institute Inc **Managing Sustainable Development Programmes** Gran Brulin,Lennart Svensson,2016-05-13 Project work driven by competent project leaders drives positive outcomes Unfortunately these optimistic initial results are often short sighted with few evaluations of their long term impact The research contained in Managing Sustainable Development Programmes reveals an extraordinary level of failure in the durability of large change programmes and projects in both the private and public sectors In this book the authors question whether sustainable development be achieved within the framework of large publicly financed programmes This strong critique of traditional programme implementation overturns much of our current thinking about project delivery and governance The authors focus instead on sustainable change and development They show how active ownership and collaboration between different actors and the dynamics of developmental learning can be used to create programmes and projects that contribute to innovation employment and growth in a way that favours companies employees customers and society in a broader sense The message at its heart is don t blame the project leader but rather look for dynamic possession of projects joint knowledge management and sharing with external stakeholders that will secure long term effects **Lifemark** ,2022 Publisher Annotation David s comfortable world is turned upside down when his birthmother unexpectedly reaches out to him longing to meet the 18 year old son she s only held once With the encouragement of his adoptive parents David embarks on a journey of discovery that leads to a staggering truth from his past Project Decisions, 2nd Edition Lev Virine,Michael Trumper,2019-11-05 This new edition gives project managers practical methods and tools to make the right decisions while juggling multiple objectives risks and uncertainties and stakeholders Project management requires you to navigate a maze of multiple and complex decisions that are an everyday part of the job To be effective you must know how to make rational choices with your projects what processes can help to improve these choices and what tools are available to help you with decision making An entertaining and easy to read guide to a structured project decision making process Project Decisions will help you identify risks and perform basic quantitative and qualitative risk and decision analyses Lev Virine and Michael Trumper use their understanding of basic human psychology to show you how to use event chain methodology establish creative business environments and estimate project time and costs Each phase of the process is described in detail including a review of both its psychological aspects and quantitative methods *Practical Project Initiation* Karl E. Wieggers,2007-08-08 Zero in on key project initiation tasks and build a solid foundation for successful software development In this concise guide critically acclaimed author Karl E Wieggers fills a void in project management literature by focusing on the activities that are essential but often overlooked for launching any project Drawing on his extensive experience Karl shares lessons learned proven practices and tools for getting your project off to the right start and steering it to ultimate success Lay a foundation for project success discover how to Effectively charter a project Define meaningful criteria for project success and product releases Negotiate achievable commitments for project teams and stakeholders Identify and document potential barriers to success and manage project

risks Apply the Wideband Delphi method for more accurate estimation Measure project performance and avoid common metrics traps Systematically apply lessons learned to future projects Companion Web site includes Worksheets from inside the book Project document templates Resources for project initiation and process improvement **Becoming Globally Competitive in Software** Matthew D. Edwards, 2006-04-28 This book will teach you the software student practitioner and or manager how to become competitive in the global resource pool in which we reside In sometimes humorous mostly direct conversation this book discusses understanding the customer serving the customer and learning to discern what really matters along the way by exploring some difficult and often unpopular subjects The professional software talent pool is truly global and we are only grains of sand on a world beach There is more value in seeing the forest than worshipping the tree Know when to solve a problem when to simplify and when to be quiet Delivering a technical solution is a social problem Overpay the right people for the right reasons Serve the customer and provide immediate value or someone else will **The Business of Gamification** Mikolaj Dymek, Peter Zackariasson, 2016-09-13 At the turn of the century the term gamification was introduced as a concept to understand the process of using game mechanics in non game contexts The impact of gamification was soon evident to business practices where it had impact both on marketing and more broadly on the organizations themselves As the number of individuals playing video games grows there seem to be an acceptance of game mechanics elsewhere Its effectiveness is highly dependent on both technical possibilities and cultural acceptance two factors present today The aim of The Business of Gamification is to critically analyze the practical and theoretical consequences of gamification Practically how has gamification been applied in businesses to this point and what are the future scenarios Theoretically what are the contributions of gamification to existing academic knowledge How does this change our understanding of how business are performing and its consequences for organizations consumers and society in general This edited volume contains new and stringent perspectives on how gamification is contextualized in business settings both in theory as well as in practice This book will provide a wealth of research for individuals seriously interested in the industry at the academic level As a result this book will serve as a reference in curricula associated with video game development for years to come **From Breakthrough to Blockbuster** Donald L. Drakeman, Lisa N. Drakeman, Nektarios Oraiopoulos, 2022 From Breakthrough to Blockbuster The Business of Biotechnology tells the astonishing story of how the biotech industry grew to thousands of small companies around the world competing with the major pharmaceutical companies that had dominated for a century and how academic research venture capital and contract research organizations worked together to support them **Proceedings of the International Conference on Digital Transformation in Business: Navigating the New Frontiers Beyond Boundaries (DTBNNF 2024)** N. V. Suresh, P. S. Buvaneswari, 2024-06-01 This is an open access book Digital Transformation in Business Navigating the New Frontiers Beyond Boundaries Scheduled for 24th 25th January 2024 promises to be a transformative and enlightening experience for Academicians Research scholars business

leaders innovators and technology enthusiasts The central theme of this conference Navigating the New Frontiers Beyond Boundaries encapsulates the current state of business in the digital era As technology continues to shape our world boundaries that were once considered insurmountable are being challenged reshaped and even obliterated Digital transformation is at the heart of this evolution and this conference aims to explore how businesses can harness its power to reach new heights Objectives of the Conference Help researchers and practitioners reassess business model and plans through digital transformation Help to recommend the innovation and transitions of new age technology to the business Support researchers and practitioners in evaluating improvements in customer experience Showcase improvements in employee performance within the work environment through Digital transformation Explore operational agility using digital transformation

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